ANNUAL REPORT





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The Starfish Parable

An old man had a habit of early morning walks along the beach. One day as he looked down the shore he saw a human figure moving like a dancer. As he came closer he saw that it was a young woman and she was not dancing but reaching down to the sand, picking up starfish and very gently throwing them into the ocean.

"Young lady, why are you throwing starfish into the ocean?"

"The sun is up and the tide is going out, and if I do not throw them in they will die," she replied. "But there are millions of them, what difference can it possibly make?" he asked.

The young woman listened politely, paused and then bent down, picked up another starfish and threw it into the sea, past the breaking waves, saying "It made a difference to that one!"

*

Adapted from Loren Eiseley's 'The Star Thrower'

Vision and Mission

Our vision of success

Children in South Africa are valued, protected and empowered to realise their full potential.

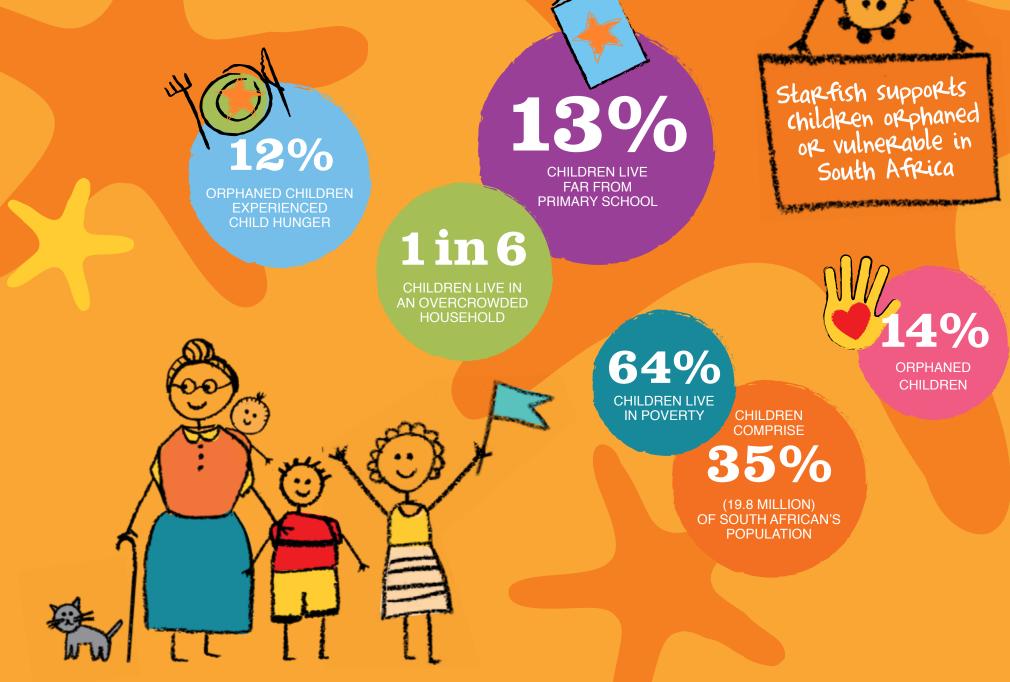




Mission

Starfish supports children orphaned or vulnerable in South Africa by working in partnership with community-based organisations.

The Current Reality



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CEO's Report



Edwin Corbett

It was Ralph Waldo Emerson who said, "Great hearts steadily send forth the secret forces that incessantly draw great events."

Indeed, great events are taking place, many of which are because of great-hearted heroes giving of their time and resources to ensure atrisk children in South Africa are valued, protected and empowered to realise their magnificent potential. Thank you Greathearts.

We are pleased to share our 2018 results with you, a year filled with healthy changes. We invite you to engage with this interactive material, a format adopted to reduce costs while offering an improved user-experience of informative content. The bottom line is that the Starfish Greathearts Foundation positively impacted the lives of 15 780 orphaned and vulnerable children and more than 35 000 adults during this financial year. All this while maintaining a healthy financial position.

2018 will be remembered as a watershed year for the organisations. After respective tenures of nine and five years each, the CEO (Belinda te Riele), and the Financial Manager (Elizabeth Frederick), resigned at the end of 2017. Starfish also bid farewell to four other staff members during this period. In January 2018, Deloitte & Touche notified Starfish that, after years of Pro Bono services, they were no longer able to audit the organisation without costs. To all these people and institutions who had given of themselves to make Starfish great, we express our sincere gratitude.

It was thus that, when I joined Starfish in January 2018, I was greeted by an expectant board and an anxious team. Immediate priorities included strengthening relationships with our international Chapters, decentralising power to evoke the team's ownership of the organisation's outcomes and impact and, critically, ensuring effective governance and financial management practices continued reliably. Additionally, there was a need to manage any possible perceptions amongst key stakeholders that the mass resignations were indicative of anything other than coincidentally overlapping life-choices by individuals. The shifts, though traumatic for the team, provided an opportune crisis-point for Starfish (SA) to earnestly review their values-driven purpose. I wish here to express my sincere appreciation to the Starfish Greathearts Foundation board members in South Africa, the fantastic team I inherited, Ed Cottrell – Chairman of the UK Chapter, Sebastian Walker – Chairman of the USA Chapter and many other Greathearts who encouraged me during this process.

The last quarter of this year, therefore, saw a diverse group of Greathearts agree on the immutable purpose and vision of the organisation – Children in South Africa should be valued, protected and empowered to realise their dreams. Unchanged too, is our mission - Starfish supports children orphaned or vulnerable in South Africa by working in partnership with community-based organisations.

We all agree that to fully realise this noble cause will require the symbiotic, transparent, mutuallyaccountable efforts of Starfish Greathearts Foundation as a global unit. Starfish (SA) will therefore, in the coming year, embark on defining a robust theory of change framework as well as a quality framework, a country plan and other guidelines to guide our operational activities.

This information, as well as all processes, activities and reports will all be hosted on a cloud-based platform accessible to key stakeholders. We will conclude our current contracts that do not strictly align with our mission, and we will do so excellently. I wish we had the means in place to acknowledge every runner, wine-taster, hope-dinner guest, cyclist, mud-crawler, event attender, gala dinner participant, birthday share. corporate donor, agency partner, philanthropist and altruistic individual that makes what we do possible. It seems trite merely to say, "Thank you!". Your active empathy for those who through no doing of their own are dependent on your charity for their current and future wellbeing is sincerely applauded.

> We, like the children and families we work with, are expectant of a future perpetually improving. We look forward to your witnessing thereof and your ongoing contribution towards making it possible.

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Chairperson's Report

"Tears come from the heart not the brain" Leonardo da Vinci. The Starfish Greathearts **Foundation has** been responsible for a lot of tears of joy from both our beneficiaries and our dedicated staff.

The work that happens every day ensures a chance for our children to break through the cycle of poverty and to give them hope.

I would like to wholeheartedly thank the team at Starfish for the dedication that often goes unnoticed and perseverance when operating in an environment where we constantly must justify what we do to attract support.

We have managed to attract new members to the board whom we believe will bring much need insight and guidance as the playing field continues to shift in this societal space. I would personally like to thank the members of the board who serve with energy and conviction with no expectation in return. They give their time and wisdom for the benefit of those that are less fortunate.

Our new, CEO Edwin Corbett has hit the ground running and injected new energy and assisted in ensuring a healthy relationship with all our stakeholders. Our partners in both the UK and North America have become close members of the Starfish family.

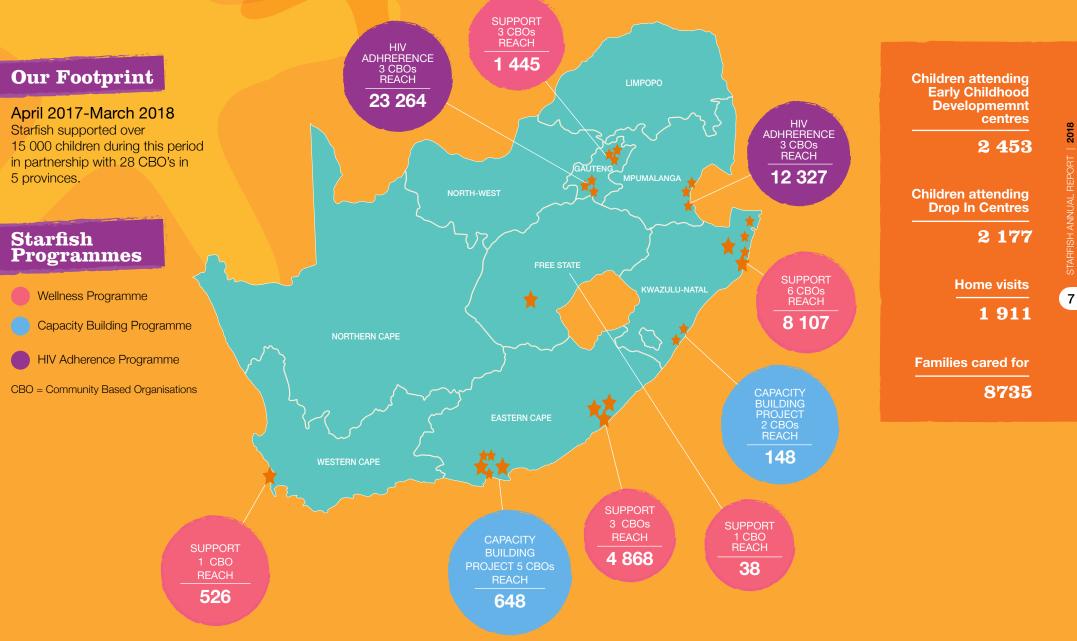
We continue to be vigilant in being effective in the programmes we are involved in and strive to make sustainable impact in the lives of those we touch.

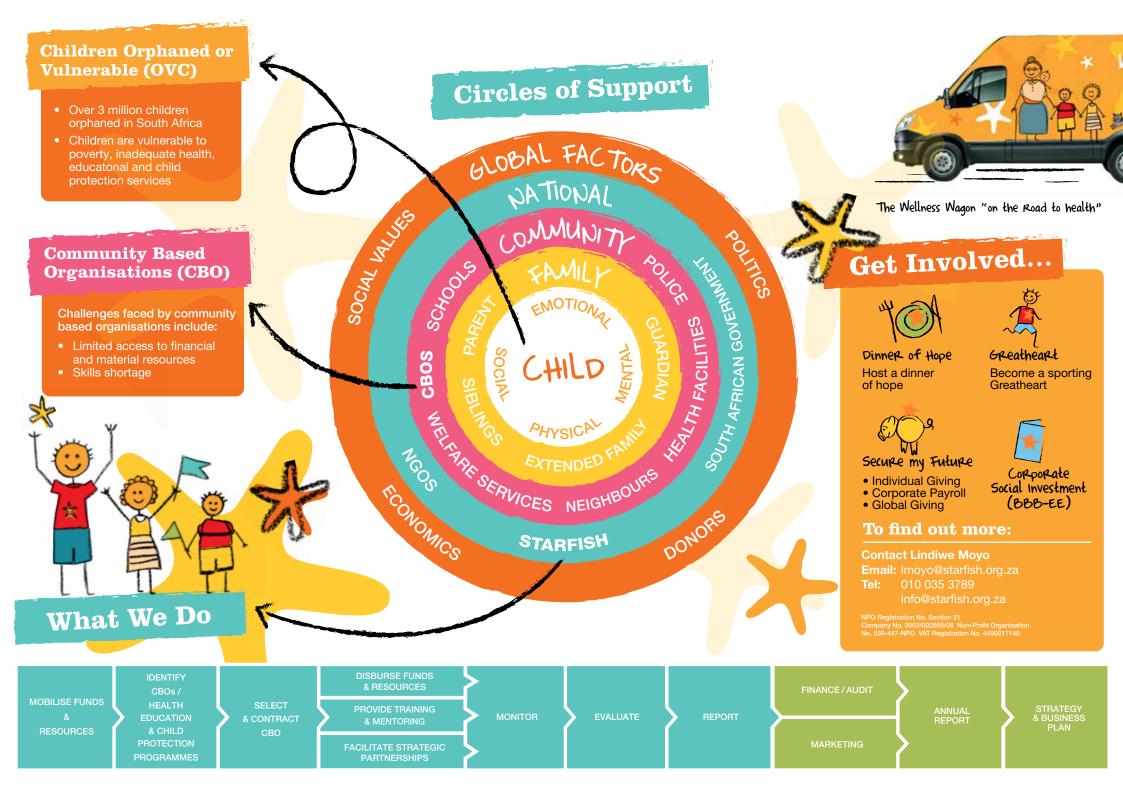


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Our Work / Footprint





Area of Focus

The Starfish Greathearts Foundation works with partner community-based organisations throughout South Africa to ensure all children, especially those orphaned and most vulnerable, are increasingly valued, protected and empowered to realise their full potential. In a systemic approach, Starfish places the child at the centre: the child in a household; the household in a community; a community with the social capital, the resources, and the competencies to ensure every child in that community is:

- a. fully valued,
- b. protected from that which would cause her/him harm, and,
- c. finally, afforded every reasonable opportunity to thrive.

Always at the centre of our focus, we work to ensure every child's systemic environment addresses the five core domains for healthy development:

- Health helping communities effectively interrupt health risks at all
- Nutrition ensuring communities have no children stunted in their development due to poor nutrition
- Responsive Care helping communities create interactive environments with healthy attachments and stimulation for their children
- Safety & Security helping communities eliminate children's exposure to adverse childhood experiences.
- Learning and Stimulation empowering the community to promote interactive communication and play between children and caregivers, develop competencies and model continual learning



Financial Review

Get involved



Dinner of hope

Host a dinner or cocktail party for a cause! One night of delicious food and great company will fill a child's heart with hope.

Register at dinnerofhope.co.za



Greathearts

We are searching for the spirit of the greatheart to go the extra mile for a cause. Fundraise in the sport of your choice or join our teams for the Comrades Marathon, Momentum 947 Cycle Challenge or the Cape Town Cycle Tour.



Cultureykids

Let your creativity run wild. Invite your friends and host an art auction. Your best artwork could be a painting, a bonsai or even a tower of cupcakes your creations are all artworks!



Secure my future

Make a once off or monthly contribution to support the Wellness Programme.

Donate now at starfishcharity.org or contact us to set up a debit order.

STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED

31 March 2018	Note	2018	2017
		R	R
ASSETS			
Non-current Assets		302 790	432 601
Property, plant and equipment		302 190 11	432 601
Current assets		6 447 946	6 292 759
Inventories		126 556	69 961
Trade and other receivables		41 802	359 317
Cash and cash equivalents		6 279 588	5 863 481

Total assets

6 705 736 6 725 360

EQUITY AND LIABILITIES

Equity	5 145 223	4 385 808
Retained earnings	5 145 223	4 385 808
Current liabilities	1 605 513	2 339 552
Trade and other payables	272 068	233 106
Deferred income	1 320 561	2 091 032
Bank overdraft	12 884	
Total equity and liabilities	6 750 736	6 725 360

Meet the Team





Melissa Chetty Operations Manager



Nqobile Shabalala Programme Manager



Denise Maraise Office Coordinator



Queen Mokgokong Administrator

l



Jacob Matlala Programmes Coordinator



CEO

Eliphus Baloyi Bookkeeper



Primrose Chamboko Finance Manager



Mongezi Soxujwa Communication and Development Officer



Lindiwe Moyo Fundraising Coordinator

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Donors

Corporate Donors

Friends in Ireland Global Fund -Right to Care Investec Leo Shipping Lloyds My School Card National Lotteries Commission Old Mutual Two Oceans Marathon SA Underwriters Starlight Media Telkom 947 Cycle Challenge The IQ Business The Steyn Family Trust

Pro Bono Donors

Burley Boys Connold and Associates Ebony and Ivory Ian Laxton News clip Pitco Busby Retroviral Schindlers Attorneys, Notaries & Conveyancers Show Time Striata SA (Pty) Ltd Switch Design Company SA (Pty) Ltd

CARL SHI'LL SHARE THE SHIT

Starfish supports children orphaned or vulnerable in South Africa

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Individual Donors

AC Dippenaar Alexia Beckerling Alisande Arace Bradshaw Amisha Malthoo Andrew van der Velde Angie Pelser Arisha Singh Baiju Dharmalingam Belinda te Riele Black Glynne Patricia Brenda Mey Bruce Macfarlane Busie Dladla Caitlin Wilde Caroline du Toit Caroline Vink Charles David Louw Saunders Chilton-Jones Lorraine Blanche Clarissa van der Westhuyzen

Courtenay Jolene Ann Cythia Shezi Daniel Marco De Freitas David Gluckman Delport Robynne Lize-Anne DG Mahlangu Dirk Petrorious **Dominique Erlank** Drogemoller Linda Esmari Du Plessis Eugenia Hazel Moila Blanche Farzana Motala Fei Carlo Tong Fiela Eloff Goddard Michelle

Donors

Individual Donors (Continued)

Govender Rolin Gwala Simphiwe Raymond Hartney Eshe Gail Herman Johannes Scheepers Ian Graham Parker Jaco Gever Jacqueline Day Jainthree Naidoo James Starke Janette Maria Bescoby Jerome Daniel Dawson Jessica Westergreen Justice Reichlin Ramsamy

Lance Cuyler Laura-Lee Govender Letitia Anastasia Egling Linda Drogemoller Lungile Myrtle Ndlovu Luvada Victor Samsam M Babulall M Variawa Mahendra Bagirathi Manohar Aradhna Matthew G Megan van der Velde Michelle Smit-Stemmet Mohamed Sirkhot Rivadh Moila Blanche Eugenia Hazel Mould Veronica Mthokozisi Mvelase

N Soni

Naicker Clive Kris Neil Brink Nicholas Bell Nicola Blewett Nicolle Weir Nigel Matthews Nobahle Mangcu Nolundi Mzolo Nomonde Nozulu Ogopoleng Modise Peter David Petrie Terblanche Pierre van der Merwe Rab Elliot Rachel Elisabeth Rule Reshma Singh Roberta Josephine Van Wyk Robyn Charles Williams Robynne Lize-Anne Delport Roseanna Gounder

SE Brock Shane Bradley Hinton Shelley Davidson Sonette Meyer Sonja Britz Stefano Raelene Kim Stuart Rowan Brown T Paulus Trever Clarence Vanessa Otto Vanessa Veldaman Vinesan Pillay W M Lynch Yaina Mansingh Zakiyya Omarjee Zine Steenkamp

Thank you donors



Get in Touch

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Telephone Website Email Registration No NPO Number PBO Number Board Of Directors	010 035 3789 www.starfish.org.za info@starfish.org.za 2003/002865/08 039-447-NPO 93000863 Sibusiso Manqele (Chairperson) Edwin Corbett (Chief Executive Officer) Belinda de Riele - Resigned November 2017 Elizabeth Frederick - Resigned October 2017 Haroon Saloojee Mpho Sedibe	REATHEARTS FOUNDATION LIFE, HOPE AND OPPORTUNITY



